



Understanding the Workbook

This is a collection of the provisions applicable to hospital finance in recent legislation and regulatory guidance relating to COVID-19 response.

Our analysis focuses on reimbursement and financing assistance for non-governmental hospitals operating in the United States.

Please note that our focus is limited, and our analysis is intentionally not exhaustive.

We have not analyzed many provisions (including various lending provisions) that are applicable to businesses generally, and which may include hospitals. We have not summarized or analyzed provisions that relate to health care or patient care more generally but that are unlikely to impact hospital finance directly. Our analysis does not take into account unique needs of public hospitals, teaching hospitals, or specialty hospitals. Lastly, we have not summarized or analyzed provisions that relate specifically to U.S. territories and tribes.

This document is divided into multiple parts, each with a different focus:

"Executive Summary" provides an overview of the financial support opportunities that hospitals may need to take action to access, and is organized into three groups:

- Group #1: COVID-19 Relief Bills Fixed Funding Opportunities: These are appropriations of specific dollar amounts in the various COVID-19 Relief Bills that non-governmental hospitals may be able to access.
- Group #2: COVID-19 Relief Bills Other Opportunities: These are statutory relief provisions that do not identify a fixed dollar value but do create potential financial relief or opportunity for non-governmental hospitals.
- Group #3: Strategic Opportunities not Included in COVID-19 Relief Bills: These are regulatory flexibilities announced by CMS, FEMA, and other governmental agencies that provide additional financial relief or reimbursement opportunities to non-governmental hospitals.

The opportunities in Groups 1-3 collectively may provide a number of invaluable financial resources for hospitals over the coming months, both in the immediate crisis and in the longer term response and recovery phases of the public health crisis.

"Categories of Relief" groups relevant provisions of the recent regulatory guidance and legislative relief packages into categories that roughly correspond to problems non-governmental hospitals may need to solve as part of their COVID-19 response. Please note that hospitals may play different roles with respect to these different programs:

- Direct beneficiaries (e.g., grants for which hospitals can apply directly)
- Participating providers in government programs (e.g., Medicare and Medicaid)
- Subcontractors and/or public-private partnerships (e.g., hospitals contracting with funded agency or beneficiary of grant funds to provide funded services)
- Secondary beneficiaries (e.g., grant recipient in turn sets up program benefitting hospitals)

Note: The simple descriptions are a hyperlink to more detailed summaries of these provisions (and the role hospitals may play with respect to each) in the following pages.

"CMS and Other Emergency Relief" summarizes the relief provisions relevant to hospital financing and reimbursement that CMS and FEMA have been authorized to provide by the initial federal emergency declaration.

"Coronavirus Supplemental Appropriations" summarizes the hospital reimbursement-related appropriations in the first COVID-19 relief package.

"Families First Act" summarizes the hospital reimbursement-related provisions and appropriations in the Families First Act.

"CARES Act" summarizes the hospital reimbursement-related provisions and appropriations in the CARES Act.

"GRANT Opportunities" tracks COVID-19 related grants that have been posted on grants.gov for which hospitals are potential applicants or beneficiaries.

"Glossary of Acronyms" identifies and explains common acronyms used throughout the document.

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Group #1 - COVID-19 Relief Bills - Fixed Funding Opportunities

Item	Program/Initiative	Primary Purpose	Funding Opportunity	Funding Source	Eligible Recipients/Entities	Action Requirements/Details	Timeline/Deadlines	Application/Comments
1	Coronavirus Relief Fund	Funds to state and local gov't to cover necessary expenditures incurred due to the public health emergency that were not accounted for in the budget.	\$150,000,000,000	CARES Act, Sec. 5001	Private hospitals won't be direct beneficiaries but may be able to subcontract with or be sub-grantees of state/local beneficiaries	Lobby state/local gov't to direct funds towards hospitals	Payments to begin within 30 days of CARES Act passage	State/local applications were submitted to Treasury April 17, 2020.
2	PHSSEF Provider Relief Fund	Funding for hospital lost revenues and increased costs not otherwise compensated: • \$50B general funding • \$10B hotspot funding • \$10B rural funding • \$400M tribal funding • Unspecified amount designated to fund claims for uninsured care at Medicare rates.	\$100,000,000,000	CARES Act, Emergency Appropriations (Div. B), Title VIII	(1) Public entities, (2) Medicare or Medicaid providers, and (3) Other entities that provide diagnosis, testing, or care for COVID-19 as specified by the Secretary	• general funding: provider attestation, provider verification of allocation data via web portal, https://www.hhs.gov/provider-relief/index.html • hotspot funding: provider submission of ICU bed/COVID caseload data by midnight on April 23, 2020 (extended to 4/25/20) (direct email to providers has submission details) • rural and tribal funding TBD • uninsured claims: attestation, registration via provider portal opened week of 4/27; claims submission to begin week of 4/6/20 at https://www.hhs.gov/ovd/uninsuredclaim	To remain available until expended; Secretary to submit reports to Congress on obligation of funds every 60 days from passage of the Act. • general funding: attestation deadline +30 days from receipt of funds (\$30B distributed 4/10/20, \$20B distributed 4/24/20) • hotspot funding: COVID caseload and ICU capacity data provided by 4/23/20 (extended to 4/25); distributions began 5/1/20 • rural and tribal funding: distributions began 5/1/20 • uninsured claims: attestation; registration will open week of 4/27; claims will be paid from February 4, 2020 through end of public health emergency.	Provider Relief Fund Terms and Conditions: https://www.hhs.gov/coronavirus/cares-act-provider-relief-fund/terms-conditions/index.html General Distribution Portal (financial information required for the \$20B general distribution): https://www.hhs.gov/sites/default/files/20200425-general-distribution-portal-faq.pdf Uninsured Fund Registration and Claims Submission: https://www.hhs.gov/ovd/uninsuredclaim
3	PHSSEF Funding for NPI Stockpile, Hospital Preparedness	Purchase of supplies/vaccines/surge capacity	\$27,014,500,000 (\$16,000,000,000 NPI Stockpile) (\$289,000,000 may be transferred to other federal agencies as needed) (\$250,000,000 for Hospital Preparedness Program)	CARES Act, Emergency Appropriations (Div. B), Title VIII	(for \$250,000,000 Hospital Preparedness)	Assistant Secretary for Preparedness and Response Hospital Preparedness Program grant process. Awards issued pursuant to sections 319C-2 of section 311 of the Public Health Service Act.	Expires September 30, 2024	Not yet available.
4	PHSSEF funding for supply chain purchases (including medical surge capacity, facility construction)	Development of countermeasures and vaccines, purchase of diagnostic/treatment supplies and surge capacity, facilities buildout	\$3,100,000,000 (\$100,000,000 to HRSA for grants to health centers) (ADDTL \$300,000,000 for same larger purposes to be made available on HHS Sec. certification of need)	Coronavirus Suppl. Appropriations, Act, Title III	States and local governments (hospitals may be secondary beneficiaries or subcontractors to these entities)	Contracting or applying to HHS/HRSA or with beneficiary states/localities to obtain supplies, construction of overflow facilities	• Funds to remain available until 9/30/2024; • Grants may be for activities retroactive to Jan. 20 • HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024	Not yet available.
5	CDC funding to assist states	State/local emergency preparedness, incl. testing capacity and overflow states	\$2,200,000,000 (\$500,000,000 to states, localities, tribes) (\$40M to tribes) (\$300M to global efforts)	Coronavirus Suppl. Appropriations, Act, Title III	States and local governments (hospitals may be secondary beneficiaries or subcontractors to these entities)	Contracting/grants with beneficiary states/localities re: testing, construction of overflow facilities	• Funds to remain available till 9/30/2022 • HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act, grantees to submit spending plans within 45 days of enactment. • Grants may be for activities retroactive to Jan. 20.	Not yet available.
6	PHSSEF funding for COVID testing	Payment of provider claims relating to detection/diagnosis/testing of COVID-19 for uninsured	\$1,000,000,000	Families First Act, 2d Coronavirus Preparedness and Response Suppl. Appropriations, Title IV	All providers	See information re: CARES Act Provider Relief Fund Uninsured Fund Distributions (Attestation, provider registration, and claims submission)	Funds to remain available until expended. • HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of 2d CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024	N/A
7	NIHES funding for hospital worker training	COVID-19 response, incl. hospital worker training to reduce exposure	\$836,000,000 (\$10,000,000 to NIHES for hospital worker training)	Coronavirus Suppl. Appropriations, Act, Title III	Unclear whether hospitals can apply directly to NIHES for funds or potentially be secondary beneficiaries or subcontractors to other recipients.	Contracting/grants with beneficiary states/localities re: hospital worker training	• Funds to remain available until 9/30/2024; • Grants may be for activities retroactive to Jan. 20. • HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024	Not yet available.
8	PHSSEF Funding for Rural Health and other specific programs	Telehealth/rural health funding	\$275,000,000 (\$90,000,000 HIV) (\$5,000,000 Poison Control) (\$180,000,000 Rural Health)	CARES Act, Emergency Appropriations (Div. B), Title VIII	Non-federal, short term general acute hospitals in rural areas with 49 beds or less.	Funding mechanism will be Small Rural Hospital Improvement Program (SHIP) grants.	Expires September 30, 2022 • Funds may be allocated as reimbursement for COVID-19 response activities taken before passage of the Act	https://www.hhs.gov/rural-health/coronavirus-requests/asked-questions
9	FCC COVID-19 Telehealth Program	Funding for rural telehealth infrastructure	\$200,000,000	CARES Act, Emergency Appropriations (Div. B), Title VIII	Nonprofit or public: (1) teaching hospitals or medical and related schools; (2) community health centers; (3) local health departments or agencies; (4) community mental health centers; (5) not-for-profit hospitals; (6) rural health clinics; (7) skilled nursing facilities; or (8) consortia of health care providers consisting of one or more entities falling into the first seven categories. ** ALSO dedicated emergency rooms in rural for-profit hospitals**	Eligible nonprofits will be able to submit streamlined application. Applications can be completed online. There is no application deadline and funding decisions will be made on a rolling basis. To receive disbursements, eligible health care providers that are approved for funding will be required to submit an invoicing form and supporting documentation in order to receive reimbursement for eligible expenses and services. Prior to applying, eligible parties should: 1. Create an FCC Registration Number (FRN) and username and password in the Commission Registration System (CORES). 2. Obtain an eligibility determination from the Universal Service Administrative Company (USAC) by filing FCC Form 460 through My Portal on USAC's webpage. 3. Register with the federal System for Award Management (SAM).	To remain available until expended	https://www.fcc.gov/document/fcc-fights-covid-19-2020-adapt-long-term-connected-care-study
10	Rural Health Care Grant Program	Telehealth expansion and rural healthcare	\$29,000,000 for each of FY 2021-2025 (3212, telehealth) \$79,800,000 for each of FY 21-25 (3213, rural providers)	CARES Act, Sec. 3212-3213	Health center grantees	Funds will be allocated through the existing Public Health Service Act Section 330J grant process; funds go to health centers to contract with emergency departments for consultation services	Ongoing	https://www.hhs.gov/grants/fund-funding/hhs-20-036

Group #2 - COVID-19 Relief Bills - Other Opportunities

1	State Option to Cover Uninsured Testing and Related Treatment	Medicaid to cover testing, State option for uninsured COVID testing	100% federal contribution for testing and related services through Medicaid and for uninsured (in states that elect to provide such coverage)	Families First Act, Sec. 6004 (a) (1)-(3)	Medicaid providers	Filing Medicaid claims for COVID-19 testing look to CMS/State Medicaid agency guidance re: uninsured COVID-19 testing claims	Duration of "emergency period" (as defined in 1135(g) of SSA)	https://www.medicare.gov/state-resou-center/disaster-response-look/state-plan-reguliles/index.html
2	Expansion of Medicare accelerated payment program	Short term loans to providers based on advancing payment for Medicare claims	Advance payment on Medicare claims	CARES Act, Sec. 3719	Medicare providers (includes newly eligible children's hospitals, cancer hospitals and critical access hospitals)	Hospital must apply for accelerated payments	During the emergency period BUT CMS has halted new applications as of 4/26/20	https://www.cms.gov/files/document/accelerated-and-advanced-payments-fact-sheet.pdf

Group #3 - Strategic Opportunities not Included in COVID-19 Relief Bills

1	COVID 1115 Waiver	Time-limited waiver to create COVID-specific payment streams not subject to typical 1115 budget neutrality	Potential vehicle for additional UC pool or other Medicaid payment stream.	- 3/13/20 Declaration of National Emergency; - Social Security Act Section 1115; - State Medicaid Director Letter dated 3/22/2020 (SMDL # 20-002)	Medicaid providers (TBD)	• Proactive: recommend waiver options to state agency • Reactive: watch state agency guidance for requirements to qualify for any 1115 programs	Available for duration of emergency	https://www.cms.gov/about-cms/agency-information/emergency/EPRO/Current-Emergencies-Current-Emergencies-page
2	COVID State Plan Amendment	SPAs can be used to expand eligibility/covered services, adjust provider reimbursement, temporary expansion of eligibility, benefits.	Potential vehicle for additional provider reimbursement, temporary expansion of eligibility, benefits.	- 3/13/20 Declaration of National Emergency; - Social Security Act (various provisions); - CMS Disaster Relief SPA template	Medicaid providers (TBD)	• Proactive: recommend SPA options to state agency • Reactive: watch state agency guidance for requirements to qualify for any SPA programs	Available for duration of emergency	https://www.medicare.gov/resources-for-states/disaster-response-look/state-plan-reguliles/index.html
3	COVID Appendix K Amendments	Ease home and community-based care requirements	States may accelerate changes to their 1915(c) home and community-based services waiver operations	- 3/13/20 Declaration of National Emergency; - Social Security Act, Section 1915(c); CMS has provided a COVID-specific template and instructions.	Home and Community Benefits service providers	State Medicaid agency must submit Appendix amendment.	Available for duration of emergency	https://www.medicare.gov/resources-for-states/disaster-response-look/state-plan-reguliles/index.html
4	FEMA Public Assistance for Emergency Medical Care	Reimburse non-profit hospitals for emergency medical costs	Reimbursement of covered expenses for nonprofits providing emergency medical care	- 3/13/20 Declaration of National Emergency; - National Emergencies Act (50 U.S.C. 1601 et seq.); - FEMA has issued streamlined application template and guidelines	Nonprofits: Application for relief with appropriate documentation For-profits: Consider subcontracting opportunities with eligible local government entities	• Nonprofits: Application for relief with appropriate documentation • For-profits: Consider subcontracting opportunities with eligible local government entities	Available for duration of emergency	https://www.fema.gov/news-releases/2020/03/coronavirus-covid-19-pandemic-public-assistance-simplified-application

CMS and Other Relief Flowing From 3/13/20 Emergency Declaration: Provisions Affecting Nongovernmental Hospitals												
#	Provision/Provision	Issue/Dispute	Existing Opportunity	Changes	Impact Agency Impact	State/Federal Approval/Change Authority	Impact Providers/Entities	Action/Recommendation	Timeline/Duration	Notes	Implementation Activity (as of 2/11/20)	Resources
1	FEMA Public Assistance for Emergency Medical Care	Reimburse non-profit hospitals for emergency medical costs	Reimbursement of covered expenses for nonprofits providing emergency medical care	<ul style="list-style-type: none"> 3/13/20 Declaration of National Emergency; National Emergencies Act (50 U.S.C. 1601 et seq.); FEMA has issued streamlined application template and guidelines 	FEMA	FEMA is authorizing direct applications	<p>Nonprofits: Application for relief with appropriate documentation</p> <p>For-profits: Consider subcontracting opportunities with eligible local government entities</p>	<ul style="list-style-type: none"> Nonprofits: Application for relief with appropriate documentation For-profits: Consider subcontracting opportunities with eligible local government entities 	Available for duration of emergency	<ul style="list-style-type: none"> Only available to nonprofit hospitals (private for-profit hospitals may be able to contract with eligible state/local governments) Only available for direct emergency costs (ED care, not inpatient care); can also include costs of building overflow medical shelters. Not available for costs covered by Medicare/Medicaid/private insurance or other grant programs (CDC, ASPR, etc.) 	FEMA is considering applications on a rolling basis.	https://www.fema.gov/news-release/2020/03/23/coronavirus-covid-19-pandemic-public-assistance-simplified-application https://www.fema.gov/news-release/2020/03/31/coronavirus-covid-19-pandemic-emergency-medical-care
2	1135 Waiver	Ease administrative restrictions on provider enrollment, claims processing	N/A	<ul style="list-style-type: none"> 3/13/20 Declaration of National Emergency; Social Security Act, Section 1135 (42 U.S.C. 1320b-5) 	CMS has discretion to grant waivers	<ul style="list-style-type: none"> State Medicaid agency must apply for waiver; TX HSC applied for waiver - 3/26/2020 	Medicaid providers (TBD)	<ul style="list-style-type: none"> Reactive: watch state agency guidance for any requirements to comply with criteria for 1135 flexibilities 	Available for duration of emergency; CMS typically grants waivers in under 2 weeks	<ul style="list-style-type: none"> TX waiver: Allows extension of prior authorizations; Eases requirements for SNF, nursing facilities; Waives face-to-face initial visit requirements for telehealth; Eases provider enrollment requirements; Allows services in some alternative/unlicensed facilities; Allows some out of state providers; 	CMS has approved TX 1135 waiver.	https://www.medicare.gov/state-resource-center/disaster-response-toolkit/cms-1135-waivers/index.html https://hhs.texas.gov/sites/default/files/documents/services/health-care/covid-19/medicaid-chip-covid-19-information-session-handout.pdf
3	COVID 1115 Waiver	Time-limited waiver to create COVID-specific payment streams not subject to typical 1115 budget neutrality	Potential vehicle for additional LC pool or other Medicaid payment stream.	<ul style="list-style-type: none"> 3/13/20 Declaration of National Emergency; Social Security Act Section 1115; State Medicaid Director Letter dated 3/22/2020 (SMDL # 20-002) 	CMS has discretion to grant waivers;	State Medicaid agency must apply for waiver	Medicaid providers (TBD)	<ul style="list-style-type: none"> Proactive: recommend waiver options to state agency Reactive: watch state agency guidance for requirements to qualify for any 1115 programs 	Available for duration of emergency	<ul style="list-style-type: none"> States NOT required to submit budget neutrality calculations. States still must track expenditures States not required to conduct a public notice and input process. CMS expediting review and approval Template for application provided in SMDL #20-002 	Texas has not yet applied; state is considering a future application.	https://www.cms.gov/About-CMS/Agency-Information/Emergency/PEPC/Current-Emergencies/Current-Emergencies.page
4	COVID State Plan Amendment	SPAs can be used to expand eligibility/covered services, adjust provider reimbursement	Potential vehicle for additional provider reimbursement, temporary expansion of eligibility, benefits.	<ul style="list-style-type: none"> 3/13/20 Declaration of National Emergency; Social Security Act (various provisions); CMS Disaster Relief SPA template 	CMS has discretion to grant SPAs;	State Medicaid agency must apply for SPA	Medicaid providers (TBD)	<ul style="list-style-type: none"> Proactive: recommend SPA options to state agency Reactive: watch state agency guidance for requirements to qualify for any SPA programs 	Available for duration of emergency	<ul style="list-style-type: none"> CMS notes disaster SPAs may: Expand temporary coverage to optional eligibility groups. Add specialized benefits; Expand telehealth coverage, and Temporary increase to provider reimbursement 	Texas has not yet applied; state is considering a future application.	https://www.medicare.gov/state-resource-center/disaster-response-toolkit/state-plan-flexibilities/index.html
5	COVID Appendix K Amendments	Ease home and community-based care requirements	States may accelerate changes to their 1915(c) home and community-based services waiver operations	<ul style="list-style-type: none"> 3/13/20 Declaration of National Emergency; Social Security Act, Section 1915(c); CMS has provided a COVID-specific template and instructions. 	CMS has discretion to grant amendment	State Medicaid agency must apply for amendment of existing 1915(c) waiver authority	Home and Community Benefits service providers	State Medicaid agency must submit Appendix amendment.	Available for duration of emergency	Standalone appendix to amend approved 1915(c) waivers in emergency situations	Texas has not yet applied; state is considering a future application.	https://www.medicare.gov/state-resource-center/disaster-response-toolkit/covid-appendix-k/index.html
7	CMS Interim Final Rule with Comment Period (IFC) - May 8	Provider flexibility to respond to public health threats posed by COVID-19	N/A		CMS		Medicare and Medicaid Providers	N/A		<ul style="list-style-type: none"> IFC included several adjustments to Medicare telehealth policy. For the duration of the public health emergency (PHE), CMS will use a subregulatory process to modify the services included on the Medicare telehealth list. CMS did not codify a specific process, but noted that requested new telehealth services could be added by simply being posted to the existing web listing of telehealth services. Telehealth services added using the revised process will remain on the list only during the PHE. Optoid Treatment Program providers may now perform periodic assessments via two-way audio-video communications technology, or by audio-only telephone calls when audio-video technology is unavailable to beneficiaries. CMS expanded the types of outpatient services that can be provided via telehealth. Therapeutic, educational, and training services may now be provided by hospital clinical staff using telecommunications technology to registered outpatients in the hospital, including in the patient's home if it is made a temporary provider based department (PBD) of the hospital. Partial hospitalization programs (PHPs) may furnish individual psychotherapy, patient education, and group psychotherapy services to beneficiaries by audio-visual communication technology, or by audio-only telephone calls when audio-visual technology is unavailable to beneficiaries. Hospitals may now bill the originating site facility fee to support telehealth services for registered outpatients furnished by physicians or other practitioners who ordinarily practice in a hospital outpatient department. Teaching physicians may now use real-time audio-visual telecommunications technology to review services provided by a resident. Teaching physicians may also receive PFS payments for certain additional services furnished by a resident under the primary care exception. 	Published May 8	https://www.federalregister.gov/documents/2020/05/08/2020-09903/medicare-and-medicare-programs-basic-health-program-and-exchanges-additional-policy-and-regulatory

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COVID-19 Relief Package #1: Coronavirus Preparedness and Response Suppl. Appropriations Act, Pub. L. 116-123: Provisions Affecting Nongovernmental Hospitals

#	Program/Provision	Primary Purpose	Funding Opportunity	Source	Federal Agency Involved	State/Local Agency/Private Sector Involved	Eligible Providers/Entities	Action Items/Requirements	Timeline/Deadlines	Notes	Implementation Activity (as of 3/21/2021)	Resources
1	FDA supply chain funding	Development of vaccines/supplies	\$61,000,000	Coronavirus Suppl. Appropriations Act, Title I	FDA	Private industry	Manufacturers of vaccines, treatments, medical equipment	Contracting/grants with FDA for development of vaccines, treatments	<ul style="list-style-type: none"> Funds to remain available "until expended." HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024 	Earmarked for "development of necessary medical countermeasures and vaccines, advanced manufacturing for medical products, the monitoring of medical product supply chains, and related administrative activities"	No info yet	https://www.congress.gov/116/plays/publ123/PLAW-116publ123.pdf
2	CDC funding to assist states	State/local emergency preparedness, incl. testing capacity and overflow facilities	\$2,200,000,000 (\$950,000,000 to states, localities, tribes) (\$40M to tribes) (\$300M to global efforts)	Coronavirus Suppl. Appropriations Act, Title III	CDC	States, localities	States and local governments (hospitals may be secondary beneficiaries or subcontractors to these entities)	Contracting/grants with beneficiary states/localities re: testing, construction of overflow facilities	<ul style="list-style-type: none"> Funds to remain available till 9/30/2022 First \$475,000,000 to be allocated within 30 days of enactment of CPR Suppl. Appropriations Act; grantees to submit spending plans within 45 days of enactment. Grants may be for activities retroactive to Jan. 20. 	<ul style="list-style-type: none"> Earmarked for grants to States, localities, territories, tribes, for testing/communications/labs/other preparedness and mitigation activities; May include construction/alteration of non-Federally owned facilities to support state/local response HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024 	No info yet	https://www.congress.gov/116/plays/publ123/PLAW-116publ123.pdf
3	NIEHS funding for hospital worker training	COVID-19 response, incl. hospital worker training to reduce exposure	\$836,000,000 (\$10,000,000 to NIEHS for hospital worker training)	Coronavirus Suppl. Appropriations Act, Title III	National Institute of Allergy and Infectious Disease (NIAD) and National Institute of Environmental Health Sciences (NIEHS)	TBD	Unclear whether hospitals can apply directly to NIEHS for funds or potentially be secondary beneficiaries or subcontractors to other recipients.	Contracting/grants with beneficiary states/localities re: hospital worker training	<ul style="list-style-type: none"> Funds to remain available until 9/30/2024; Grants may be for activities retroactive to Jan. 20. HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024 	For COVID-19 response, domestic and international, \$10M earmarked for National Institute of Environmental Health Sciences for worker training to reduce exposure of hospital employees and other first responders.	No info yet	https://www.congress.gov/116/plays/publ123/PLAW-116publ123.pdf
4	PHSSEF funding for supply chain purchases (including medical surge capacity, facility construction)	Development of countermeasures and vaccines, purchase of diagnostic/treatment supplies and surge capacity, facilities, buildout	\$3,100,000,000 (\$100,000,000 to HRSA for grants to health centers) (ADDTL \$300,000,000 for same larger purposes to be made available on HHS Sec. certification of need)	Coronavirus Suppl. Appropriations Act, Title III	Assistant Secretary for Preparedness and Response (Public Health and Social Services Emergency Fund)	States, localities, private industry	States and local governments (hospitals may be secondary beneficiaries or subcontractors to these entities)	Contracting or applying to HHS/HRSA or with beneficiary states/localities to obtain supplies, construction of overflow facilities	<ul style="list-style-type: none"> Funds to remain available until 9/30/2024; Grants may be for activities retroactive to Jan. 20. HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of CPR Suppl. Appropriations Act and update plan every 60 days through 9/30/2024 	<ul style="list-style-type: none"> Federal purchases to enhance surge capacity, manufacturing of supplies, development and purchase of vaccines (may be deposited in National Stockpile); May also be used for construction/alteration of non-federally owned facilities to support state/local response \$100,000,000 reserved for grants under the Health Centers Program (administered by Health Resources and Services Administration—Primary Health Care) 	ASPR Grant: Hospital Association COVID-19 Preparedness and Response Activities posted 3/24/20, closes 4/03/20 [Opportunity No. EP-USR-20-001]; THA is applying on behalf of Texas Hospitals	https://www.congress.gov/116/plays/publ123/PLAW-116publ123.pdf
5	Medicare telehealth expansion	Allow more flexibility in providing Medicare telehealth services.	N/A	Coronavirus Suppl. Appropriations Act, Sec. 101 et seq.	CMS	N/A	Medicare providers	Comply with HHS/CMS guidance re: implementation	Approved 3/6/2020; no end date named in statute.	<ul style="list-style-type: none"> Physicians who have provided services to a beneficiary within the last 3 years can provide telehealth services during an emergency without an in person initiating visit. Telehealth services must be by 2-way video conference (not telephone only). HHS/CMS to provide implementing guidance "by program instruction or otherwise" 	CMS issued a Fact Sheet re new telehealth guidelines on 3/17	https://www.congress.gov/116/plays/publ123/PLAW-116publ123.pdf https://www.cms.gov/newsroom/fact-sheets/medicare-telemedicine-health-care-provider-fact-sheet

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COVID-19 Relief Package #2: Families First Act, Public Law No: 116-127: Provisions Affecting Nongovernmental Hospitals

#	Program/Provision	Primary Purpose	Funding Opportunity	Source	Federal Agency Involved	State/Local Agency/Private Provider, Involved	Eligible Providers/Entities	Action Items/Requirements	Timeline/Deadlines	Notes	Implementation Activity (as of 4/16/20)	Resources
1	PHSSEF funding for COVID testing	Payment of provider claims relating to detection/diagnosis/testing of COVID-19 for uninsured	\$1,000,000,000	Families First Act, 2d Coronavirus Preparedness and Response Suppl. Approps., Title V	Assistant Secretary for Preparedness and Response (Public Health and Social Services Emergency Fund), HHS	Private industry	All providers	See information re: CARES Act Provider Relief Fund Uninsured Fund Distributions (Attestation, provider registration, and claims submission)	Funds to remain available until expended: • HHS Secretary to provide detailed spend plan to Congress within 30 days of enactment of 2d CPR Suppl. Approps. Act and update plan every 60 days through 9/30/2024	For the "Public Health and Social Services Emergency Fund," which supports the National Disaster Medical System, to pay the claims of providers for the detection of SARS-CoV-2 or the diagnosis of the virus that causes COVID-19 and testing related visits for the uninsured. • Note that, pursuant to section 2812 of the Public Health Service Act (National Disaster Medical System), HHS may pay for health-related services for those at risk in a public emergency directly, in advance of the services, or provide reimbursement.	Funding will be distributed as part of the Provider Relief Fund Uninsured Fund: coviduninsuredclaim.hrsa.gov.	https://www.congress.gov/116/plays/publ127/PLAW-116publ127.pdf https://www.hrsa.gov/coviduninsuredclaim.hrsa.gov
2	Coverage of Testing for COVID-19	Private insurance to cover testing	Insurance \$ per claim (testing)	Families First Act, Sec. 6001	Secretary of Health and Human Services, Secretary of Labor, and Secretary of the Treasury	Private insurers	All providers	Filing private insurance claims for COVID-19 testing	Duration of "emergency period" (as defined in 1135(g) of SSA)	• Private insurance (group and individual plans) to cover testing/diagnostics for COVID-19 without cost-sharing, without needing to meet deductible, without prior authorization or other utilization management (during the emergency period). • Those in other types of non-ACA-compliant plans (such as short-term policies) are considered uninsured. • HHS, Labor, and Treasury Secretaries will all be responsible for implementing provisions through sub-regulatory guidance, program instruction, or otherwise.	Joint FAQ issued by DOL, HHS, Treasury on April 11, 2020: https://www.cms.gov/files/document/FFCRA-Part-42-FAQs.pdf	https://www.congress.gov/116/plays/publ127/PLAW-116publ127.pdf https://www.cms.gov/files/document/FFCRA-Part-42-FAQs.pdf
3	Waiving Cost Sharing for Medicare Testing	Medicare to cover testing 100%	Insurance \$ per claim (testing)	Families First Act, Sec. 6002, 6003	CMS	N/A	Medicare providers	Filing Medicare claims for COVID-19 testing	Duration of "emergency period" (as defined in 1135(g) of SSA)	• Testing and testing related services covered w/o cost sharing as a as a required benefit during the emergency period. • Similar requirements for TRICARE, Veteran's Affairs, federal health worker plans, and Indian Health Service in related provisions.	Joint FAQ issued by DOL, HHS, Treasury on April 11, 2020: https://www.cms.gov/files/document/FFCRA-Part-42-FAQs.pdf	https://www.congress.gov/116/plays/publ127/PLAW-116publ127.pdf https://www.cms.gov/files/document/FFCRA-Part-42-FAQs.pdf
4	State Option to Cover Uninsured Testing and Related Treatment	Medicaid to cover testing; State option for uninsured COVID testing	100% federal contribution for testing and related services through Medicaid and for uninsured (in states that elect to provide such coverage).	Families First Act, Sec. 6004 (a)(1)-(3)	CMS	State Medicaid agencies must opt in to 100% FMAP for uninsured testing;	Medicaid providers	Filing Medicaid claims for COVID-19 testing; look to CMS/State Medicaid agency guidance re: uninsured COVID-19 testing claims	Duration of "emergency period" (as defined in 1135(g) of SSA)	• Testing and testing related services covered w/o cost sharing as a as a required benefit during the emergency period; • Creates state option to cover COVID-19 related testing and testing-related services (only) for uninsured individuals at a 100% federal match during the emergency period • Amended by CARES Act: definition of uninsured clarified to establish that those who would otherwise qualify for expanded Medicaid coverage but are living in a state that has not yet expanded its program would qualify as uninsured for purposes of coverage for coronavirus testing; clarifies that covered testing does not have to be FDA approved. (CARES Title III, Sec. 3716-3617)	CMS advised states to submit disaster SPA to request this FMAP match; Texas has submitted SPA and is waiting for approval from CMS (as of 5/1/20)	https://www.congress.gov/116/plays/publ127/PLAW-116publ127.pdf https://www.medicaid.gov/state-resource-center/disaster-response-toolkit/state-plan-flexibilities/index.html
5	Medicaid FMAP Increase	6.2% enhanced FMAP	Texas base FMAP will increase from 60.89% for FY20 (per 83 F.R. 81159) to 67.09%	Families First Act, Sec. 6008	CMS	State Medicaid agencies must maintain eligibility (not change/tighten enrollment requirements) but no affirmative opt in or application required	Medicaid providers	Filing Medicaid claims (not just COVID claims); determining IGT needs for provider taxes	Duration of "emergency period" (as defined in 1135(g) of SSA)	To receive, states must: • Not implement more restrictive eligibility standards or higher premiums than those in place as of 1/1/2020 • Provide continuous eligibility for enrollees • Not charge cost sharing for COVID-19 related testing services or treatments including vaccines, specialized equipment or therapies • Amended by CARES Act: some changes to eligibility requirements allowed during a grace period (CARES Title III, Sec. 3720) • Increased allotments for territories also included in related provisions of FFCRA.	• CMS has issued guidance on enhanced FMAP: intent is for all states/territories to qualify and "CMS will provide technical assistance to states on this issue." • HTTPS://www.medicaid.gov/state-resource-center/downloads/covid-19-section-6008-faqs.pdf	https://www.congress.gov/116/plays/publ127/PLAW-116publ127.pdf https://www.medicaid.gov/state-resource-center/downloads/covid-19-section-6008-faqs.pdf

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Project Name	Client	Start Date	End Date	Project Type	Project Status	Project Manager	Project Location	Project Description	Project Budget	Project Risk	Project Impact	Project Link
1. Strategic Planning	Various clients	2010-2015	2015-2020	Strategic Planning	Completed	John Smith	Various	Developed strategic plans for various clients, including market analysis, financial projections, and operational strategies.	\$500,000 - \$1,000,000	Low	High	View Project
2. Business Development	Various clients	2010-2015	2015-2020	Business Development	Completed	John Smith	Various	Identified and pursued new business opportunities, including partnerships, joint ventures, and acquisitions.	\$500,000 - \$1,000,000	Low	High	View Project
3. Marketing Campaigns	Various clients	2010-2015	2015-2020	Marketing Campaigns	Completed	John Smith	Various	Designed and executed marketing campaigns for various clients, including advertising, public relations, and digital marketing.	\$500,000 - \$1,000,000	Low	High	View Project
4. Operational Improvements	Various clients	2010-2015	2015-2020	Operational Improvements	Completed	John Smith	Various	Implemented operational improvements for various clients, including process optimization, cost reduction, and quality control.	\$500,000 - \$1,000,000	Low	High	View Project
5. Financial Management	Various clients	2010-2015	2015-2020	Financial Management	Completed	John Smith	Various	Managed financial operations for various clients, including budgeting, accounting, and financial reporting.	\$500,000 - \$1,000,000	Low	High	View Project
6. Human Resources	Various clients	2010-2015	2015-2020	Human Resources	Completed	John Smith	Various	Managed human resources for various clients, including recruitment, training, and employee relations.	\$500,000 - \$1,000,000	Low	High	View Project
7. Information Technology	Various clients	2010-2015	2015-2020	Information Technology	Completed	John Smith	Various	Managed information technology for various clients, including IT infrastructure, software development, and cybersecurity.	\$500,000 - \$1,000,000	Low	High	View Project
8. Legal and Compliance	Various clients	2010-2015	2015-2020	Legal and Compliance	Completed	John Smith	Various	Managed legal and compliance for various clients, including contract review, regulatory reporting, and dispute resolution.	\$500,000 - \$1,000,000	Low	High	View Project
9. Project Management	Various clients	2010-2015	2015-2020	Project Management	Completed	John Smith	Various	Managed various projects for various clients, including project planning, execution, and closure.	\$500,000 - \$1,000,000	Low	High	View Project
10. Client Services	Various clients	2010-2015	2015-2020	Client Services	Completed	John Smith	Various	Managed client services for various clients, including customer support, account management, and relationship building.	\$500,000 - \$1,000,000	Low	High	View Project
11. Research and Development	Various clients	2010-2015	2015-2020	Research and Development	Completed	John Smith	Various	Managed research and development for various clients, including product development, innovation, and intellectual property.	\$500,000 - \$1,000,000	Low	High	View Project
12. Sustainability	Various clients	2010-2015	2015-2020	Sustainability	Completed	John Smith	Various	Managed sustainability for various clients, including environmental, social, and governance (ESG) initiatives.	\$500,000 - \$1,000,000	Low	High	View Project
13. Risk Management	Various clients	2010-2015	2015-2020	Risk Management	Completed	John Smith	Various	Managed risk management for various clients, including risk assessment, mitigation, and reporting.	\$500,000 - \$1,000,000	Low	High	View Project
14. Quality Management	Various clients	2010-2015	2015-2020	Quality Management	Completed	John Smith	Various	Managed quality management for various clients, including quality control, assurance, and improvement.	\$500,000 - \$1,000,000	Low	High	View Project
15. Procurement	Various clients	2010-2015	2015-2020	Procurement	Completed	John Smith	Various	Managed procurement for various clients, including sourcing, purchasing, and contract management.	\$500,000 - \$1,000,000	Low	High	View Project
16. Logistics	Various clients	2010-2015	2015-2020	Logistics	Completed	John Smith	Various	Managed logistics for various clients, including transportation, warehousing, and distribution.	\$500,000 - \$1,000,000	Low	High	View Project
17. Sales and Distribution	Various clients	2010-2015	2015-2020	Sales and Distribution	Completed	John Smith	Various	Managed sales and distribution for various clients, including sales strategy, channel management, and logistics.	\$500,000 - \$1,000,000	Low	High	View Project
18. Customer Support	Various clients	2010-2015	2015-2020	Customer Support	Completed	John Smith	Various	Managed customer support for various clients, including customer service, technical support, and user training.	\$500,000 - \$1,000,000	Low	High	View Project
19. Training and Development	Various clients	2010-2015	2015-2020	Training and Development	Completed	John Smith	Various	Managed training and development for various clients, including employee training, leadership development, and professional development.	\$500,000 - \$1,000,000	Low	High	View Project
20. Performance Management	Various clients	2010-2015	2015-2020	Performance Management	Completed	John Smith	Various	Managed performance management for various clients, including performance appraisal, goal setting, and feedback.	\$500,000 - \$1,000,000	Low	High	View Project
21. Change Management	Various clients	2010-2015	2015-2020	Change Management	Completed	John Smith	Various	Managed change management for various clients, including organizational change, process change, and technology change.	\$500,000 - \$1,000,000	Low	High	View Project
22. Crisis Management	Various clients	2010-2015	2015-2020	Crisis Management	Completed	John Smith	Various	Managed crisis management for various clients, including crisis planning, response, and recovery.	\$500,000 - \$1,000,000	Low	High	View Project
23. Business Continuity	Various clients	2010-2015	2015-2020	Business Continuity	Completed	John Smith	Various	Managed business continuity for various clients, including business continuity planning, disaster recovery, and crisis response.	\$500,000 - \$1,000,000	Low	High	View Project
24. Compliance	Various clients	2010-2015	2015-2020	Compliance	Completed	John Smith	Various	Managed compliance for various clients, including regulatory compliance, industry standards, and ethical guidelines.	\$500,000 - \$1,000,000	Low	High	View Project
25. Governance	Various clients	2010-2015	2015-2020	Governance	Completed	John Smith	Various	Managed governance for various clients, including board of directors, executive management, and corporate governance.	\$500,000 - \$1,000,000	Low	High	View Project

Paycheck Protection Program and Health Care Enhancement Act - PPPHCE Act (Interim Coronavirus Relief Bill): Provisions Affecting Nongovernmental Hospitals

#	Program/Provision	Primary Purpose	Funding Opportunity	Source	Federal Agency (Department)	State/Local Agency/Private (Department, Branch/Dept)	Eligible Provider/Entity	Action Items/Requirements	Timeline/Deadlines	Notes	Implementation Activity (as of 4/24/20)	Resources
1	PHSSEF Provider Relief Fund for Expenses and Lost Revenues	Funding for hospital and health care providers for lost revenues and increased costs attributable to COVID-19.	\$75,000,000,000	PPPHCE Act, Additional Emergency Appropriations for Coronavirus Response (Div. B), Title I	HHS	TBD	(1) Public entities, (2) Medicare or Medicaid providers, and (3) Other entities that provide diagnoses, testing, or care for COVID-19 as specified by the Secretary	• an eligible health care provider must submit to the Secretary an application that includes a statement justifying the need of the provider for the payment and the eligible health care provider must have a valid tax identification number	To remain available until expended; Secretary to submit reports to Congress on obligation of funds every 60 days from passage of the Act.	<ul style="list-style-type: none"> To reimburse, through grants or other mechanisms, eligible health care providers for health care related expenses or lost revenues that are attributable to coronavirus Funds may not be used to reimburse expenses or losses that have been reimbursed from other sources or that other sources are obligated to reimburse Recipients of payments must all submit reports and maintain documentation as the Secretary determines are needed to ensure compliance in such form, with such content, and in such time as the Secretary may prescribe for such purpose "Eligible health care provider" means public entities, Medicare or Medicaid providers, and other entities that provide diagnoses, testing, or care for COVID-19 as specified by the Secretary Funds shall be available for building or construction of temporary structures, leasing of properties, medical supplies and equipment including personal protective equipment and testing supplies, increased workforce and trainings, emergency operation centers, retrofitting facilities, and surge capacity 	No info yet	https://www.congress.gov/bill/116th-congress/house-bill/2666/text?format=txt
2	PHSSEF Provider Relief Fund for Increased Testing	Funding to expand capacity for COVID-19 tests to effectively monitor and suppress COVID-19.	\$25,000,000,000, including: <ul style="list-style-type: none"> \$600,000,000 for Community Health Centers to support COVID-19 testing \$225,000,000 for Rural Health Clinics to support COVID-19 testing Up to \$1,000,000,000 to cover the cost of testing the uninsured \$11,000,000,000 for States, localities, territories, and Tribes \$1,000,000,000 for CDC for surveillance, epidemiology, contact tracing, and other activities to support testing \$1,800,000,000 for NIH to accelerate development of point-of-care and rapid diagnostic technologies \$1,000,000,000 for BARDA to accelerate development of point-of-care and rapid diagnostic technologies \$22,000,000 for FDA for its role in accelerating development and approval of point-of-care and rapid diagnostics 	PPPHCE Act, Additional Emergency Appropriations for Coronavirus Response (Div. B), Title I	HHS (CDC, NIH, BARDA, FDA)	States, localities, territories, and tribes, private industry	Community Health Centers, Rural Health Clinics, Private Entities testing uninsured	TBD	<ul style="list-style-type: none"> To remain available until expended • HHS must submit a report within 21 days on the number of cases, hospitalizations, and deaths related to COVID-19, including de-identified data disaggregated by race, ethnicity, age, sex, and geographic region, and other relevant factors of individuals tested for or diagnosed with COVID-19 HHS is also required to submit a report within 180 days on the number of positive diagnoses, hospitalizations, and deaths related to COVID-19, including data disaggregated by race, ethnicity, age, sex, and geographic region, and other relevant factors and an epidemiological analysis of such data HHS is also required to submit within 30 days, and update every 90 days until funds are expended, a COVID-19 strategic testing plan Governor or designee of each State, locality, territory, tribe, or tribal organization receiving funds must within 30 days submit to the Secretary plans related to COVID-19 testing and use of resources for testing 	<ul style="list-style-type: none"> \$600,000,000 in funding will be made available to "Health Resources and Services Administration—Primary Health Care" for grants under the Health Centers program, as defined by section 330 of the Public Health Service Act, and for grants to federally qualified health centers \$225,000,000 in funding will be made available to rural health clinics for COVID-19 testing and related expenses, through grants or other mechanisms; funds also expressly available for building or construction of temporary structures, leasing of properties, and retrofitting facilities as necessary to support COVID-19 testing Up to \$1,000,000,000 may be used to cover the cost of testing for the uninsured, using the definitions applicable to funds provided under the Family First Act 	No info yet	https://www.congress.gov/bill/116th-congress/house-bill/2666/text?format=txt

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Provider Relief Fund							
1	\$30 Billion General Distribution	Funds may only be used to prevent, prepare for, and respond to coronavirus, and to reimburse the recipient provider only for health care expenses or lost revenues attributable to coronavirus. Recipients must certify eligibility. Payments may not be used to reimburse expenses or losses reimbursed or reimbursable from other sources. Recipients must submit future reports as directed by the HHS Secretary. Recipients of more than \$150,000 must submit detailed quarterly reports. Recipients must maintain records and cost documentation including documentation required in HHS grant rules, and must submit records and documentation upon request and comply with future audits. Recipients may not seek to collect out-of-pocket expenses greater than a patient would otherwise be required to pay for in-network services.	Provider must have billed Medicare in 2019 and provided or provided after January 31, 2020 (diagnoses, testing, or care for individuals with possible or actual cases of COVID-19. HHS broadly views every patient as a possible case of COVID-19.	Terms and conditions must be accepted within 45 days from receipt of funds (extended from original 30-day deadline). Providers may elect to accept or reject distribution payments individually from other distribution payments.	Must accept terms and conditions within 45 days of receipt of funds.	Allocation of all General Distribution funds designed "so that \$50 billion is allocated proportional to providers' share of 2018 net patient revenue. . . . Payments are determined based on the lesser of 2% of a provider's 2018 (or most recent complete tax year) net patient revenue or the sum of incurred losses for March and April. To estimate payment, providers may use this equation: (Individual Provider Revenue/\$2.5 Trillion) X \$50 Billion = Expected Combined General Distribution.	Distributions made on April 15 and April 17. https://www.hhs.gov/press/2020/spe0415a.html https://www.covid19relief.fund/relief-fund
2	\$20 Billion General Distribution	Substantively similar terms to \$30B distribution. PLUS recipients must submit financial information via a portal within 30 days of receipt of funds (publication deadline extended to 45 days, unless whether financial reporting deadline also extended).	Provider must have billed Medicare in 2019 and provided or provided after January 31, 2020 (diagnoses, testing, or care for individuals with possible or actual cases of COVID-19. HHS broadly views every patient as a possible case of COVID-19. Medicare Advantage providers who did not receive funding in the General Distribution may be eligible to receive funding in future situations.	Terms and conditions must be accepted within 45 days from receipt of funds and supporting financial information must be submitted via the General Distribution Portal within 30 days of receipt of funds. Providers may elect to accept or reject distribution payments individually from other distribution payments. Providers who received funds from initial \$30 billion distribution but did not receive funds from April 24 distribution may submit financial information through General Distribution Portal to "apply" for further funding. The same Terms and Conditions will apply.	Must accept terms and conditions within 45 days of receipt of funds.	Allocation of all General Distribution funds designed "so that \$50 billion is allocated proportional to providers' share of 2018 net patient revenue. . . . Payments are determined based on the lesser of 2% of a provider's 2018 (or most recent complete tax year) net patient revenue or the sum of incurred losses for March and April. To estimate payment, providers may use this equation: (Individual Provider Revenue/\$2.5 Trillion) X \$50 Billion = Expected Combined General Distribution.	Distributions made to some providers on April 24. https://www.hhs.gov/press/2020/spe0424a.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0424b.html https://www.covid19relief.fund/relief-fund
3	\$10 Billion Rural Distribution	Substantively similar terms to \$30B distribution.	Rural acute care general hospitals, Critical Access Hospitals (CAHs), Rural Health Clinics (RHCLs), and Community Health Centers, located in a rural area as defined by HHS's Federal Office of Rural Health Policy.	Terms and conditions must be accepted within 45 days of receipt of funds. Providers may elect to accept or reject distribution payments individually from other distribution payments.	Must accept terms and conditions within 45 days of receipt of funds.	Hospitals and RHCLs each received a minimum base payment plus a percent of their annual expenses. All critical, non-hospital sites received a minimum level of support of no less than \$100,000, with an additional payment based on operating expenses. Rural acute care general hospitals and CAHs received a minimum level of support of no less than \$1,000,000, with an additional payment based on operating expenses.	Distributions made on or about May 1. https://www.hhs.gov/press/2020/spe0501a.html https://www.covid19relief.fund/relief-fund
4	\$12 Billion High Impact Relief Distribution	Substantively similar terms to \$30B distribution.	395 hospitals that provided equivalent care for 100 or more COVID-19 patients through April 10, 2020. Although HHS indicated additional payments may be made, it has not yet provided details on what would cause a provider to "become a high-impact provider" based on case load after that date.	Terms and conditions must be accepted within 45 days of receipt of funds. Providers may elect to accept or reject distribution payments individually from other distribution payments. Providers should update their capacity and COVID-19 census data to ensure that HHS can make timely payments in the event that the provider becomes a high-impact provider. Providers can update their information through their CDC National Healthcare Safety Network account.	Must accept terms and conditions within 45 days of receipt of funds.	\$10 billion distributed among all eligible providers. An additional \$2 billion allocated among eligible providers that serve a disproportionate share of low-income and uninsured patients.	Distributions made on or about May 1. https://www.hhs.gov/press/2020/spe0501a.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501b.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501c.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501d.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501e.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501f.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501g.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501h.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501i.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501j.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501k.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501l.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501m.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501n.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501o.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501p.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501q.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501r.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501s.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501t.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501u.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501v.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501w.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501x.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501y.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0501z.html https://www.covid19relief.fund/relief-fund
5	\$400 Million Indian Health Services Distribution	No TACs published online yet.					Distributions made on or about May 1. https://www.hhs.gov/press/2020/spe0501a.html https://www.covid19relief.fund/relief-fund
6	Uninsured Fund Distribution (Total Amount Unspecified)	Payment must be accepted as payment in full with no bill sent to the patient. Providers may not include costs in future uncompensated care reimbursement reporting. Recipients must certify eligibility. Payments may not be used to reimburse expenses or losses reimbursed or reimbursable from other sources. Recipients must submit future reports as directed by the HHS Secretary. Recipients of more than \$150,000 must submit detailed quarterly reports. Recipients must maintain records and cost documentation including documentation required in HHS grant rules, and must submit records and documentation upon request and comply with future audits. Recipients of payment for uninsured patients must agree to accept the payment as payment in full. Recipients of payment for uninsured treatment and testing may not include such costs in cost reports or seek uncompensated care reimbursement.	Every health care provider who has provided treatment for uninsured COVID-19 patients on or after February 4, 2020, can request claims reimbursement through the program and will be reimbursed at Medicare rates, subject to available funding.	Providers must register and submit claims through the Uninsured Funding Portal. The claims period covers February 4 through the present.		Unclear how much funding is available to pay claims. Uninsured Fund blends \$1 billion testing funding from Families First Act with an unspecified amount of funding for uninsured treatment from the Provider Relief Fund.	Registration for Uninsured Funding Portal began April 27. Claims submission began May 6. Providers began receiving reimbursement on May 15. https://www.hhs.gov/press/2020/spe0427a.html https://www.covid19relief.fund/relief-fund https://www.hhs.gov/press/2020/spe0506a.html https://www.covid19relief.fund/relief-fund

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COVID-19 POSTED Grant Funding and Related Opportunities for Non-Governmental Hospitals								
1	FEMA Emergency Management Performance Grant Program, COVID-19 Supplemental (EM-19) Region 8 (Dallas)	States and local governments	\$1,963,322 (1x)	Friday, April 28, 2020	Federal Emergency Management Agency	State/local disaster funding. Hospitals may be able to apply to request state emergency response grant funding for management programs or services. Management programs or services may consider applying early.	Cost-sharing arrangement (50% FEMA, 50% local) (final) application and review process	https://www.fema.gov/emergency-managers-subsidiary-grants
2	Emergency Award: Rapid Investigation of Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2) (Clinical Trial Not Allowed)	Public and private institutions of higher education, nonprofits, for-profit and small businesses, state and local governments, non-domestic entities	\$275,000 per project; maximums may submit more than one project	Friday, May 08, 2020	NIHSA	Direct grant: Hospitals should consider applying for funding if applicable.	This program will provide funding to assist those to engage in activities that may include, but are not limited to: establishing testing sites, purchasing test kits, implementing research and surveillance, purchasing personal protective equipment (PPE) and other supplies, and hiring and/or training health care providers and other health care personnel to provide care for COVID-19 patients.	Funding Opportunity No: HSPA-20-115 https://www.grants.gov/web/grants/search-grants.html
3	Emergency Award: Rapid Investigation of Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2) (Clinical Trial Not Allowed)	Public and private institutions of higher education, nonprofits, for-profit and small businesses, state and local governments, non-domestic entities	\$275,000 per project; maximums may submit more than one project	Opens April 30, 2020 applications accepted on a rolling basis	National Institutes of Health	Direct grant: Hospitals should consider applying for funding if applicable.	Excluded funding mechanisms for research on Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2) and Coronavirus Disease 2019 (COVID-19). Only accept applications that do not propose clinical trials.	Funding Opportunity No: PAR-20-177 https://grants.nih.gov/grants/guide/pa-files/PAR-20-177.html
4	Emergency Award: Rapid Investigation of Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2) (Clinical Trial Not Allowed)	Public and private institutions of higher education, nonprofits, for-profit and small businesses, state and local governments, non-domestic entities	Varies	Opens April 30, 2020 applications accepted on a rolling basis	National Institutes of Health	Direct grant: Hospitals should consider applying for funding if applicable.	Excluded funding mechanisms for research on Severe Acute Respiratory Syndrome Coronavirus 2 (SARS-CoV-2) and Coronavirus Disease 2019 (COVID-19). Only accept applications that do not propose clinical trials.	Funding Opportunity No: PAR-20-178 https://grants.nih.gov/grants/guide/pa-files/PAR-20-178.html
5	FEMA Public Assistance: Emergency Medical Care Reimbursement	Private hospitals (for-profits may be eligible as subcontractors of states, local gov'ts)	Varies	For the duration of the COVID-19 Public Health Emergency (as determined by HHS)	Federal Emergency Management Agency	Private non-profits can apply for reimbursement of emergency medical care services. Public may be able to subcontract to state/local gov'ts.	Emergency protective measures taken in response to the COVID-19 emergency at the direction or guidance of public health officials may be reimbursed under the PA program.	https://www.fema.gov/assistance/apply-for https://www.fema.gov/emergency-managers-subsidiary-grants
6	National Infrastructure for Mitigating the Impact of COVID-19 on Health and Ethnic Minority Communities	National, state, territorial, and local governments (per HHS press release)	\$40,000,000	Monday, May 11, 2020	HHS: Office of Minority Health	Applications are due by 10:00 PM Eastern Time on Monday, May 11. Technical assistance will be provided to those who are interested in applying for this cooperative agreement (per HHS press release)	Development and coordination of a national evidence-based network of public and community-based organizations that will disseminate COVID-19 related information, disseminate ethnic response, recovery and resilience strategies, and ensure service linkages for racial and ethnic minority, rural and disadvantaged communities hardest hit by the COVID-19 pandemic.	Funding Opportunity No: MP-CF-20-006 https://www.grants.gov/web/grants/view-opportunity.html?oppId=52613
7	COVID-19 ERSP	State government agencies, including the District of Columbia and U.S. Territories; The State mental health agency or the State health agency with mental or behavioral health functions should be the lead for the ERSP grant; Community-based primary care organizations; Public health agencies; Community-based service providers able to meet psychiatric and psychosocial needs of clients including, for example, shelters for victims of domestic violence, clubhouse-type facilities, Emergency Departments, Federally recognized American Indian/Alaska Native (AI/AN) Tribes, Rural Organizations, Urban Indian Organizations, and consortia of member organizations	\$40,000,000 total program funding \$100,000 award ceiling	Friday, May 22, 2020	HHS: Substance Abuse and Mental Health Services Administration	Direct grant: Hospitals should consider applying for funding if applicable.	The purpose of this program is to support states and communities during the COVID-19 pandemic in advancing efforts to prevent suicide and suicide attempts among adults age 18 and older in order to reduce the overall suicide rate and number of suicides in the U.S. SAMHSA is requiring that a minimum of 25 percent of direct services funding be used to support domestic violence victims. This must be clearly identified in the budget narrative and justification.	Funding Opportunity No: FC-20-007 https://www.grants.gov/web/grants/view-opportunity.html?oppId=52704
8	FOC COVID-19 Telehealth Program	Nonprofit and public entities health care providers: (1) teaching hospitals; (2) community health centers; (3) rural health clinics; (4) community mental health centers; (5) not-for-profit hospitals; (6) rural health clinics; (7) skilled nursing facilities; (8) consortia of health care providers consisting of one or more entities listing into the first seven	\$50,000,000		Federal Communications Commission	Direct grant: Hospitals should consider applying for funding if applicable.	Applications for the COVID-19 Telehealth Program will be submitted through the Commission's Electronic Comment Filing System (ECFS) under FCC Docket No. 20-26. Applications must be filed electronically by accessing ECFS. https://www.fcc.gov/ecfs . Applicants must also send a courtesy copy of their application via email to EmergencyTelehealthSupport@fcc.gov .	For questions, please contact (1) Rebekah Duvall at 202-418-1838, Rebekah.Duvall@fcc.gov or (2) Hayley Dierker at 202-418-1588, Hayley.Dierker@fcc.gov
9	Telehealth Network Grant Program	Local or non-profit entities that will provide direct clinical services through a telehealth network (including both-based organizations)	\$300,000	Monday, June 15, 2020	Health Resources and Services Administration	Direct grant: Hospitals should consider applying for funding if applicable.	Our goal is to select applications that target areas that have been hardest hit by COVID-19 and where the support will have the most impact on addressing the health care needs.	Funding Opportunity No: HRSA-20-038 https://www.grants.gov/web/grants/view-opportunity.html?oppId=51682
10	Next-Generation Studies Evaluating Health System and Healthcare Professionals' Responsiveness to COVID-19	Higher education institutions, nonprofits, governments, healthcare professionals, public and Indian housing authorities, Native American tribal organizations, faith-based and community-based organizations, regional organizations	\$6,000,000 available	Monday, June 15, 2020	Agency for Healthcare Research and Quality	Direct grant: Hospitals should consider applying for funding if applicable.	Funding for research evaluating the responsiveness of healthcare delivery systems, healthcare professionals, and the overall U.S. healthcare system to the COVID-19 pandemic.	https://www.hhs.gov/healthcare/next-generation-studies-evaluating-health-system-and-healthcare-professionals-responsiveness-to-covid-19
11	Rural Telemedicine Training Center Program	Non-profit entities, private and non-profit organizations and entities including faith-based and community-based organizations, institutions of higher education, and hospitals (among others, including tribal organizations)	\$1,000,000	Friday, June 16, 2020	Health Resources and Services Administration	Direct cooperative agreement. Hospital should consider applying to participate if applicable.	The Rural Telemedicine Training Center (RTTC) Program will develop and share best practices, tools and resources that are adaptable to culturally and regionally diverse populations to provide training materials to facilitate the dissemination of best practice specialty care to primary care providers and care teams in rural and underserved areas.	Funding Opportunity No: HRSA-20-338 https://www.hhs.gov/2017/website/external/interface/funding-cycle/external-view.asp?cycleId=51682&oppId=51682
12	COVID-19 ERSP: Clinical Trial Award for Emerging Viral Health	Unrestricted	\$30,000,000	Monday, June 22, 2020	Department of Defense	Direct grant: Hospitals should consider applying for funding if applicable.	Funding for rapid clinical trials relating to COVID-19, respiratory illness	Funding Opportunity No: W81XWH-20-P9MRP-C7A-COV
13	COVID-19 ERSP: Investigator Initiated Research Award for Emerging Viral Diseases and Respiratory Health	Unrestricted	\$12,000,000	Sunday, July 12, 2020	Department of Defense	Direct grant: Hospitals should consider applying for funding if applicable.	Funding for research other than clinical trials relating to COVID-19, respiratory illness	Funding Opportunity Number: W81XWH-20-P9MRP-IRA-COV
14	COVID-19 ERSP: Technology/Therapeutic Development Award for Emerging Viral Diseases and Respiratory Health	Unrestricted	\$25,000,000	Sunday, July 12, 2020	Department of Defense	Direct grant: Hospitals should consider applying for funding if applicable.	Development of product including knowledge-based products from preclinical findings relating to COVID-19, respiratory illness.	Funding Opportunity No: W81XWH-20-P9MRP-TDCA-COV
15	Distance Learning and Telemedicine Grants	Nonprofits having a 501(c)(3) status with the IRS, other than institutions of higher education; Nonprofits that do not have a 501(c)(3) status; Other than institutions of higher education; Small businesses; Private institutions of higher education; Public and State controlled institutions of higher education; For-profit organizations other than small businesses; Independent school districts (among others, including state and local gov'ts)	\$1,000,000	Monday, July 13, 2020	Department of Agriculture	Direct grant: Hospitals should consider applying for funding if applicable.	Financial assistance to evaluate and improve distance learning and telemedicine services in Home Area Distance Learning and Telemedicine (DLT) Program; DLT Program is regulated at 7 CFR part 1734	https://www.aphis.usda.gov/oc/foia https://www.aphis.usda.gov/oc/foia
16	Long-Term Effects of Disparities on Health Care Systems Serving Health Disparity Populations (R01-Clinical Trial Optional)	Public and private institutions of higher education, nonprofits, for-profit and small businesses, state and local governments, non-domestic entities	Varies	Monday, September 07, 2020	National Institutes of Health	Direct grant: Hospital should consider applying for funding if applicable.	Funding will support investigative and collaborative research focused on understanding the long-term health care disparities in health care systems serving health disparity populations in communities in the U.S.	https://www.grants.gov/web/grants/view-opportunity.html?oppId=52613
17	Office of Biomedical Advanced Research and Development Authority (BARDA) Broad Agency Announcement (BAA)	Unrestricted	Varies	Saturday, October 31, 2020	Assistant Secretary for Preparedness and Response	Direct cooperative agreement. Hospital should consider applying to participate if applicable.	The Office of Biomedical Advanced Research and Development Authority (BARDA) solicits proposals for the development of medical countermeasures for COVID-19 diagnostics, vaccines, treatments	https://www.fda.gov/oc/foia https://www.fda.gov/oc/foia

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This analysis is offered as-is to clients and friends of AHCV. We hope that it is helpful to you.



Acronym	Term
PHSSEF	Public Health and Social Services Emergency Fund
CDC	Centers for Disease Control and Prevention
NIH	National Institutes of Health
NIEHS	National Institute of Environmental Health Sciences
FCC	Federal Communications Commission
HRSA	Health Resources and Services Administration
HPP	Hospital Preparedness Program
HHS	US Dept. of Health and Human Services
CMS	Centers for Medicare and Medicaid Services
ASPR	Assistant Secretary for Preparedness and Response
PHSA	Public Health Services Act
FEMA	Federal Emergency Management Agency
SPA	State Plan Amendment
FDA	Food and Drug Administration
FMAP	Federal Medical Assistance Percentage
DSH	Disproportionate Share Hospital

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